2005 Hurricane Season
USACE-internal RAP Workshop
17-19 Jan 06

Housing Focus Group

Presentation of Successes and Issues

Housing Focus Group

Proponent: CESAD

Success	Recommendation and Recommended Lead	Obstacles
1. Haul & Install Mission Database Management. (MVD) **USACE Internal.** **Priority: Short Term**	**Recommend - Sustain.** **Lead – HQ/MVD/SAD/SAJ**	**None.**

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Success	Recommendation and Recommended Lead	Obstacles
2. Use of existing contracts for Haul & Install and Construction Missions by SAM **USACE Internal.**	**Recommend - Sustain.** **Lead – SAM**	**None.**

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3. SAM - Group Site Mission Design and Construction of the Site **USACE Internal.** **Priority: Short Term**	**Recommend - Sustain.** **Lead – USACE**	**None.**

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4. Use of FEMA/USACE QA/QC Staff at Staging Area with a Generator to Test Travel Trailers prior to delivery. **Intergovernmental.** **Priority: Short Term**	**Recommend - Sustain.** **Lead – FEMA & USACE**	

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5. Project Review Board process. **Intergovernmental!** **Priority: Short Term**	**Formalize process.**	**None.**

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6. Face-To-Face Design Review **USACE-internal!** **Priority: Short Term.**	**Formalize process.**	**None.**

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7. Strike Teams 8. County Liaisons 9. Assistance in helping to train the subcontractors for mobile homes and travel trailers. **USACE-internal!** **Priority: Short Term.**	Sustain.	None.

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Issue	Recommendation and Recommended Lead	Obstacles
1. USACE could not leverage its full capabilities in working with FEMA contractors due to lack of responsibility or authority over them. **Intergovernmental** **Priority: Sort-Term**	**FEMA must work with the Corps to define Scope of the MA and clearly state Corps and Private Contractor responsibilities prior to start of Hurricane Season. The Corps should revise the Pre and Post Declaration MA to reflect changes.**	**Modifying FEMA existing/ continuous Housing Contracts prior to start of Hurricane Season.**

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2. State and local regulatory agencies appear weeks after the mission has been formulated and underway. **Intergovernmental?** **Priority: Immediate.**	**Short-Term: PRT's pro-actively search out and meet with all possible state and local regulatory and permitting agencies prior to initiation of the mission (or during the very early stages). Long-Term: FEMA works with states to develop and maintain a contact list for all state and local regulatory and permitting agencies, starting with the most**	**Could result in a brief delay in mission kickoff. FEMA need to advise states on impact on overall execution if not done prior to June 1st.**

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3. Temporary Housing Site Identification and Assessment. **Intergovernmental!** **Priority: Short Term!**	**Formalize site selection criteria.** **Lead: FEMA & HQUSACE**	**None!**

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4. Strike Teams effectiveness to perform Temporary Housing Site Identification and Assessment functions was limited. **Intergovernmental!** **Priority: Short-term.**	**Short-Term:** **Encourage continued participation by USACE on Strike Teams. Lead: USACE** **Provide adequate computer and communication equipment and focus Strike Teams at County/Parish level rather than on the ground searching for sites.** **Lead: FEMA + Corps** **Train Housing PRT's to interact with Strike Teams directly. Lead: USACE**	**Equipment availability.**

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(Cont.): **Strike Teams** **Intergovernmental.** **Short Term.**	**Long-Term** **Work with states to develop a county/parish level housing master plan for disaster recovery to include private individual sites, commercial park usage, EGS and group sites, and long term housing recovery plans.** **Lead: FEMA**	**Expediency of funding to prepare and approve Master Plan.**

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5. Long Term Consistency and Sustainability of the Housing Mission **USACE-internal!** **Priority: Short Term**	**For future missions similar to the Louisiana Mission, dump the 30 day deployment and make 60 days mandatory.** **Lead: USACE** **Add a Cost Engineer to each Housing PRT.** **Lead: USACE**	**Personnel Regulations.** **Safety Regulations.** **Pay CAP issues.**

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6. IA-TAC Contract vehicle shortcomings **FEMA!** **Priority: Short Term.**	**Re-evaluate the contract vehicle used; find a type that provides more performance based teeth. Review and revise contract specifications to eliminate ambiguity.** **When not possible or desirable, encourage staff to make early decisions so that the contractors are provided adequate direction early. Consider empowerment of COTR's** **Lead: FEMA**	

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7. Haul and Install Mission Coordination with Contractors and Local Communities **Intergovernmental** **Priority: Short Term**	**Provide or contract for Safety SME staff.** **Lead: FEMA & USACE** **Pre-identify permit requirements by Municipality.** **Lead: FEMA & States** **Include QA/QC requirements in the contract and provide appropriate qualified staffing to enforce.** **Lead: FEMA & USACE**	**Availability of Qualified Safety personnel.** **Variations in Permit requirements.**

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8. Haul and Install Mission Quality of FEMA Housing Units. 9. Haul and Install Mission Contract Issues **Intergovernmental** **Priority: Short Term**	Mobile Home specifications need to be reviewed. Lead: FEMA QA/QC process must be developed, understood and followed by all staff at staging area. Lead: FEMA, USACE & States	Time constrain. Funding to revise and issue specs. Funds to train Feds and State staff

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10. ACI contracts for Haul and Install **Intergovernmental** **Priority: Short Term**	**ACI contracts should be in place for the housing mission and should be the same as roofing with more than one contract and done with local construction companies.** **Lead: USACE**	**Funding to award contracts?**

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11. Combined Roofing/Housing PRT. The Wilma team was not prepared to do haul/install. **USACE-internal.** **Priority: Short Term!**	Break out the Housing and Roofing PRT into separate teams. Before start of next hurricane season have teams identified and trained to do haul/install and group/EGS sites.	Available number of personnel to reconstitute the required teams. Training development. TDY funds.

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12. RFO visibility on the amount of future work. **USACE-internal!** **Priority: Immediate!**	Review C2 doctrine between JFO and RFO and reinforce during training and exercises. Lead: USACE	None.

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13. FEST-A Teams vs. Housing Command **USACE-internal** **Priority: Short Term.**	**FEST-A teams should train as part of the housing PRTs.** **Lead: USACE**	**Funding.** **FEST-A Team employment during Global Conflicts once engaged with a Regional Disaster Event.**

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14. FEMA Pipeline **Intergovernmental** **Priority: Short Term.**	**Provide access into WHIP/WHIT databases at all levels required for planning and decision making.** **Lead: FEMA**	**Under FEMA's control.**